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DIRECTOR OF CENTRAL INTELLIGENCE
HUMINT CommitteeHC 83-194
23 November 1983

MEMORANDUM FOR: Deputy Director of Central Intelligence

THROUGH: Director, Intelligence Community Staff
Deputy Director, Intelligence Community StaffFROM: [REDACTED]
Chairman, HUMINT CommitteeSUBJECT: Meshing National HUMINT Collection Plans
with the NIE Process

1. Recent discussions with the DDI, Mr. Robert Gates, and the Vice Chairman, NIC, Mr. Charles Waterman, lead me to conclude that we could make the National HUMINT Collection Plans more useful to producers by integrating their formulation more systematically into the NIE process. I would also focus them more narrowly on actual gaps, rather than on exhaustive listings of detailed requirements.

2. Whenever we have done this in the past--fortuitously more than as a result of deliberate planning--the results have been commended,

[REDACTED]

[REDACTED]

4. Using [REDACTED] as a test case, Mr. Gates, Mr. Waterman and I have agreed that we would have one of my staff work from the outset with the the NIO team producing the NIE. He would have the specific function of identifying collection gaps, participating in drafting a statement of needs at the start, and formulating a final plan at the conclusion of the process. If this procedure works well, we would apply this method to other NIEs as appropriate. We will, in any case, continue to explore ways to achieve a more effective integration of policy, analytical, and collection objectives in the preparation of NIEs and the marshalling of IC Staff resources to support them.

[REDACTED]

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